Comagine™ HEALTH

FROM VISION TO IMPACT

Partnering to Deliver Rural Health Transformation



Insight. Evidence. Expertise.

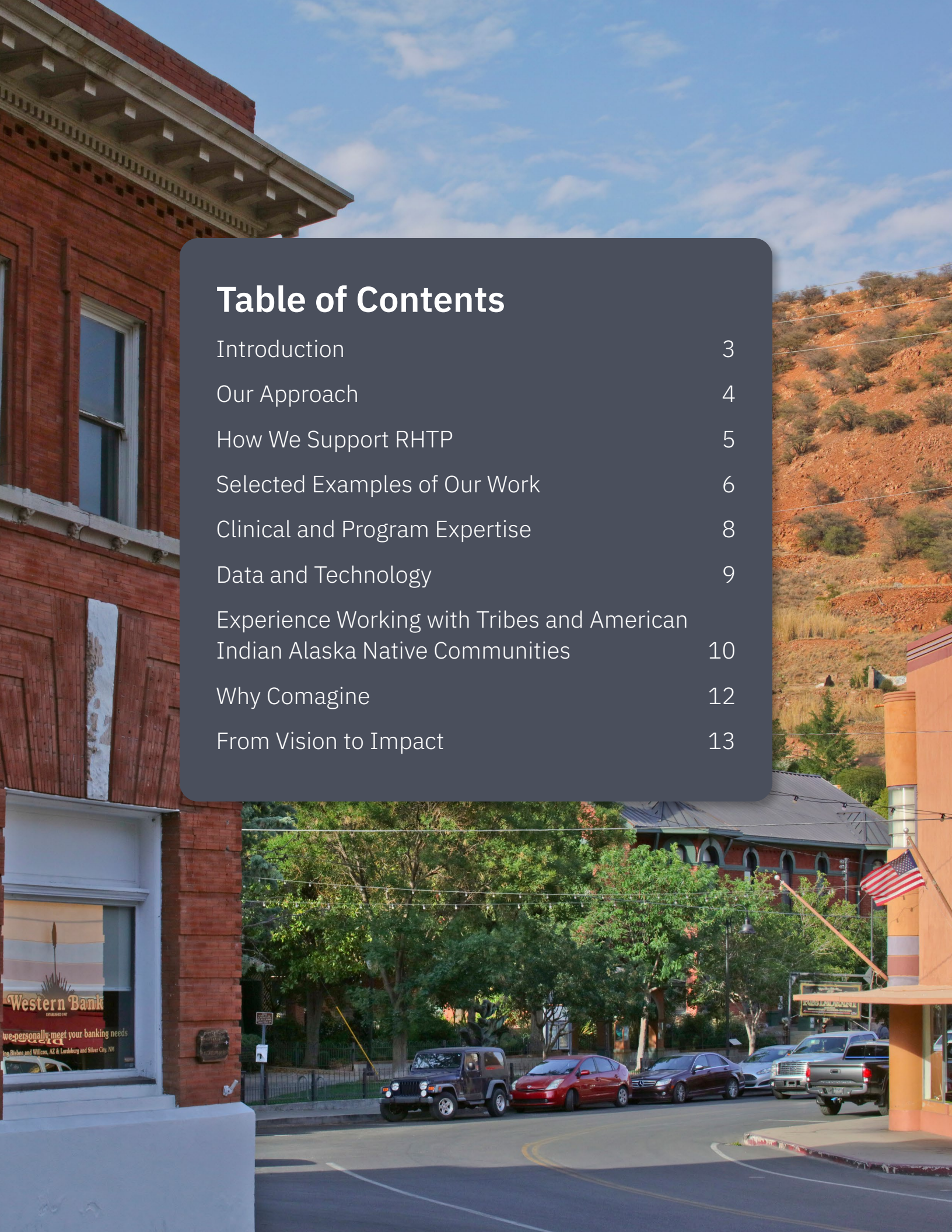


Table of Contents

Introduction	3
Our Approach	4
How We Support RHTP	5
Selected Examples of Our Work	6
Clinical and Program Expertise	8
Data and Technology	9
Experience Working with Tribes and American Indian Alaska Native Communities	10
Why Comagine	12
From Vision to Impact	13

Introduction

Reimagining Health Care, Together

Transforming rural health requires coordinated, sustainable solutions across the continuum of care

Through the Rural Health Transformation Program (RHTP), states are being called upon to redesign care delivery, strengthen workforce capacity and modernize infrastructure at the same time. The opportunity is significant. So are the constraints.

Progress depends on the ability to translate funding and policy into real-world implementation across diverse communities, providers and systems.

That is where transformation succeeds or stalls.

Comagine Health is a mission-driven, national nonprofit with more than 50 years of experience supporting large-scale health system transformation. We work alongside state agencies, Tribal organizations, providers and community partners to improve access, quality and outcomes in rural and underserved communities.

Our work spans implementation, data and analytics, evaluation and technology modernization.

Turning RHTP into measurable impact

The RHTP creates a path for states to strengthen care systems and improve outcomes. Achieving that impact requires alignment across people, programs and infrastructure.

States are working to:

- Support providers adopting new models of care
- Coordinate across health care, public health and community systems
- Build data and technology infrastructure that enables coordination and access
- Ensure the health care system is financially viable and meets the needs of rural communities
- Strengthen the health care workforce to meet current and future needs, support recruitment and retention in rural communities, and ensure workers are satisified and safe in their jobs
- Demonstrate progress and accountability over time

Each of these efforts is complex on its own. Together, they require sustained coordination.

We work with states to make that coordination practical, actionable and measurable, turning RHTP vision into real-world impact.

Our Approach

We focus on what it takes to make change work in practice

Transformation only matters if it works in real settings. Our approach is built for environments with competing priorities, limited resources and diverse needs.



Meet communities where they are

We start with assessment to understand context. Every provider and community brings different strengths, constraints and priorities. Support is tailored to match readiness and capacity, whether the work is early exploration or advanced implementation.

Deliver practical, hands-on support

We work alongside providers and partners across outpatient, hospital, skilled nursing and community-based settings to implement change in real time. That includes workflows, tools and coaching that can be used immediately.

Use data to guide decisions

We leverage existing data systems, promote interoperability and build new solutions where needed to turn data into action. We help define meaningful measures so partners can make better decisions and drive continuous improvement.

Center community and patient voice

Effective solutions reflect lived experience. We engage patients, families and community partners to ensure relevance, trust, and culturally responsive program design and implementation.

Build for sustainability

We strengthen local capability through workforce development, knowledge transfer and systems designed to last beyond a single program.

How We Support RHTP

Implementation across systems, not in silos

RHTP requires coordinated progress across providers, communities and infrastructure. We bring integrated capabilities across clinical, data, evaluation and technology domains.

Provider-level implementation support

We support states and providers in moving from strategy to execution in real-world settings.

This includes quality improvement coaching, workflow redesign and operational support for new care models.

Our work includes designing and delivering provider education, training and technical assistance programs to build capacity. Our deep experience with quality improvement, public health and implementation science supports sustainable change.

Community convening and system alignment

We serve as a neutral convener across providers, public health agencies, Tribal partners, community-based organizations and payers to align priorities and support collective action.

We facilitate regional collaboratives, conduct community needs assessments, design governance structures and support engagement strategies grounded in local needs and context.

Program and project management

We manage complex initiatives from design through execution. Our approach balances scope, timeline and resources while maintaining focus on outcomes and long-term value.

Data, analytics and program evaluation

We help states and providers turn data into actionable insight.

Our work includes quantitative and qualitative analysis, clinical and claims data integration, performance measurement and program evaluation. This supports accountability, improvement and reporting requirements while enabling continuous learning over time.

Technology implementation and health IT

We provide end-to-end support for technology adoption, including health IT modernization, interoperability, application development and system integration.

Solutions are designed to fit real workflows, scale across systems and sustain long-term care delivery needs. Our data visualization tools enable data-driven program management and decision making.



Selected Examples of Our Work

Evidence from implementation across states, communities and systems

Comagine has a 50-year history working with federal, state and private clients on hundreds of health system improvement initiatives. These examples of our past and current experience demonstrate how we can assist states and communities with effective RHTP program implementation.

Value-based care alignment and payment transformation

Facilitated alignment among multiple Oregon health care payers to standardize primary care payment approaches under the Comprehensive Primary Care Plus model. The effort reduced fragmentation in payment implementation and ensured more consistent adoption across participating payers and providers.

Rural care coordination and system alignment

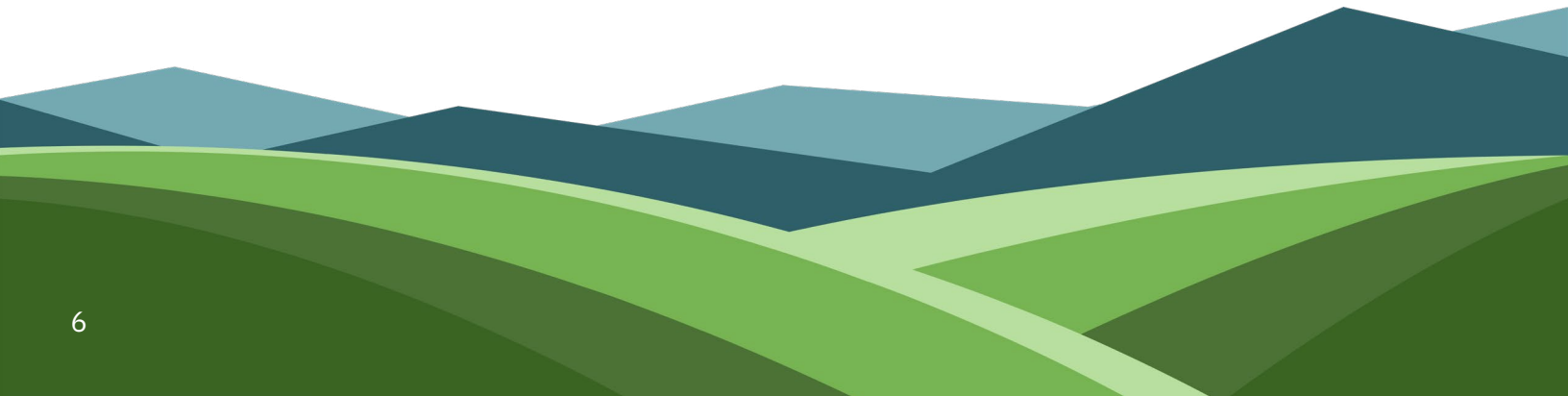
Supported formation of a rural care coordination coalition that strengthened communication and operational alignment across hospital, home health and long-term care providers in a region without a local public health department, improving coordination across previously disconnected systems.

Maternal health quality improvement and convening

Convened and continue to support a statewide perinatal quality collaborative and associated maternal data center to implement evidence-based maternal health interventions across participating providers. This strengthens consistency in quality improvement efforts and clinical practice adoption.

Population-level data infrastructure and analytics

Developed a linked, multi-source administrative dataset integrating claims, prescription monitoring and mortality data, enabling population-level identification of opioid use disorder and overdose risk patterns that were previously not visible across systems.



Behavioral health implementation in emergency care settings

Supported emergency departments in implementing standardized opioid use disorder identification and treatment protocols, strengthening consistency of care delivery and improving initiation of evidence-based treatment pathways in acute settings.

Workforce and peer-supported care models

Lead implementation of a statewide perinatal substance use disorder program integrating peer support into care teams and care coordination workflows, expanding access to non-clinical support and strengthening continuity of care for high-risk populations.

Chronic disease prevention and management

Partnered with state agencies to scale evidence-based chronic disease prevention and self-management programs, addressing barriers like billing and sustainability, participant retention, workflow mapping and strategies for increasing screening rates and improving chronic disease management.

Community-based care coordination

Convened community members to form a county-level community care hub to integrate clinical and social services through an outcome-focused network of community-based organizations that hire and train community health workers.

Behavioral health integration

Provided technical assistance for behavioral health providers preparing for value-based payment and supported primary care to integrate various behavioral health models.



Clinical and Program Expertise

Experience across the areas shaping rural health transformation

Rural health transformation spans clinical care, population health and system design. We bring experience across the domains that matter most.

Behavioral health and substance use disorder

We assist with improving access to behavioral health and substance use disorder services and integration across care settings.

Our work includes program design and implementation, workforce development, peer support models and strategies that strengthen prevention, treatment and recovery systems.

Chronic disease and population health

We apply prevention and management strategies that improve long-term outcomes and reduce avoidable system burden.

This includes population health management strategies at the provider and community levels, coordinated referral pathways and increasing participation in evidence-based programs to prevent and manage chronic disease.

We also support clinics in implementing remote patient monitoring as part of a comprehensive chronic care management program.

Value-based care and payment models

We facilitate transitions to value-based care through data infrastructure, care model design and performance improvement.

Our work includes readiness assessments, performance measurement, workflow redesign, and alignment of clinical and financial performance under new payment models.

Workforce development

We help organizations build and sustain workforce capacity for long-term transformation.

This includes training, certification and models that expand capacity, including community health workers and peer support specialists.

Maternal health

We support efforts to improve maternal outcomes through workforce development and cross-sector collaboration.

This includes designing and supporting data systems that allow rural health systems to report and track quality measures, identify gaps in care and drive continuous improvement.

We also strengthen coordination across providers and support implementation of evidence-based practices that improve maternal and infant outcomes.



Data and Technology

Connecting data, systems and decisions

Modern health solutions depend on the ability to connect data across sources and translate it into action.

We support states and partners in:

- **Defining data strategy and governance**
  Clarifying priorities, roles and structures needed to manage and use data effectively
- **Integrating and aggregating data**
  Bringing together clinical, claims and community data into unified, secure environments
- **Designing and implementing systems**
  Guiding procurement, architecture and implementation aligned with long-term needs
- **Delivering actionable insight**
  Turning complex data into reporting and dashboards that inform decisions
- **Operating and improving systems over time**
  Providing ongoing support, training and evaluation to ensure sustained value

Comagine develops program evaluation plans for public health and health system improvement initiatives that include qualitative and quantitative data collection and analysis, policy and literature reviews, and community-responsive evaluation approaches. This ensures states understand program impact and can identify opportunities to scale and spread what works.

This work strengthens transparency, accountability and continuous improvement.

Experience Working with Tribes and American Indian Alaska Native Communities

Built on long-term relationships and lived experience

Sustainable transformation depends on trust, alignment and local relevance. Comagine works alongside Tribal health systems and American Indian and Alaska Native communities — including partnerships with the Indian Health Service, Tribes and Tribal-serving organizations — to support community-driven health improvement rooted in local priorities.

Our teams include staff with experience serving as Tribal liaisons and supporting health system improvement efforts in partnership with Tribal communities.

We possess explicit experience in:

- Behavioral health and substance use disorder prevention, treatment and recovery
- Chronic disease prevention and management
- Care coordination and community-based care models
- Quality improvement and patient safety
- Tribal data governance, evaluation and program measurement

We support the development of culturally responsive programs, strengthen coordination across services and help build local capacity for data-informed decision-making.

We approach this work with respect for Tribal sovereignty, recognizing that each community defines its own priorities, governance structures and pathways for success. This work is not separate from transformation. It is foundational to it.

Our work in Tribal and American Indian Alaska Native communities is reflected in the examples below.

Tribal health system integration and care model redesign

Supported a Tribe in the Pacific Northwest in integrating primary care, dental and behavioral health services. This included provider education on integrated care delivery, redesign of clinical workflows across service lines and change management support to strengthen coordination across the system.

Culturally responsive behavioral health learning collaborative

Partnered with Tribal health systems to design and deliver a Medication for Opioid Use Disorder learning collaborative using culturally specific tools and approaches, enabling adoption of evidence-based treatment in Tribal care settings.

Chronic disease prevention and National Diabetes Prevention Program implementation

Partnered with Tribes and Tribal-serving organizations across the western U.S. to implement culturally appropriate chronic disease prevention programs, including the National Diabetes Prevention Program. This work included collaboration with Tribal Councils and advising federal partners on adapting curriculum for Native communities.

Strengthening Tribal and Urban Indian peer support and behavioral health programs

Comagine provided evaluation services to the Tribal Opioid Summit and supports Urban Indian Organizations to develop and implement peer support specialist programs.



Why Comagine

A partner focused on making change possible

We bring together clinical expertise, data insight and implementation experience to support complex health system transformation.

Our work is grounded in:

- Real-world execution, not theory
- Collaboration across systems and stakeholders
- Respect for community context and priorities
- Measurable, sustainable outcomes

We do not approach this work as a set of services.
We approach it as long-term partnerships enabling system transformation.



From Vision to Impact

Rural health transformation is a meaningful opportunity to improve care and outcomes. Realizing that opportunity requires coordination, practical implementation and sustained partnership.

Have a program or priority in mind?

Let's talk.

rhtp@comagine.org

Comagine™ HEALTH

Comagine Health partners with communities, providers, payers, and policymakers to advance health and health care for the good of all. We solve complex challenges others cannot through the combination of data intelligence, clinical rigor, community insight and applied research to support improvements throughout the systems shaping health care today.

Learn more at comagine.org

©2026 Comagine Health. All rights reserved.